

NextNRG, Inc. (NASDAQ: NXXT): Comprehensive Equity Research and Macroeconomic Impact Report

Executive Summary

The global energy transition is currently navigating an era of profound macroeconomic and geopolitical disruption. At the intersection of these volatile crosscurrents sits NextNRG, Inc. (NASDAQ: NXXT), a micro-cap utilities and energy infrastructure enterprise attempting a massive structural pivot. Originally operating primarily as a mobile fossil-fuel delivery service under the moniker EzFill Holdings, the company has aggressively repositioned itself as an integrated provider of artificial intelligence (AI) driven energy solutions. This newly unified platform encompasses smart microgrids, wireless electric vehicle (EV) charging, and grid-scale utility orchestration powered by the proprietary Next Utility Operating System (Next UOS®).¹

This research report provides an exhaustive, fundamental analysis of NextNRG, contextualizing the company's operational transformation against its undervalued equity performance. While the company recently reported staggering preliminary revenue growth of 253% year-over-year for December 2025 and reached \$65.8 million in revenue over a ten-month period³, the equity has been unfairly pressured. The stock has been driven down from recent highs of \$4.34 to trade near the \$0.50 threshold.⁶ This precipitous decline is underscored by relentless short selling and weakness in the overall equities markets.

Furthermore, this analysis projects the company's operational trajectory amidst unprecedented external shocks. These include the de facto closure of the Strait of Hormuz resulting from the March 2026 United States-Iran conflict, the subsequent spike in global Brent crude oil prices above \$119 per barrel¹¹, and the severe supply chain restrictions imposed by the Trump administration's 2025 tariffs and the "One Big Beautiful Bill Act" (OBBBA).¹⁴ By connecting these disparate fundamental, macroeconomic, and governance data points, this report forms a comprehensive investment thesis determining that NextNRG represents an asymmetrical, deep-value infrastructure play.

Business Operations and Strategic Roadmap

NextNRG operates a vertically integrated ecosystem designed to bridge the gap between legacy fossil-fuel reliance and the impending electrification of commercial and industrial infrastructure. The company's strategy is built around controlling the entire energy value chain, conceptualized by management as operating "from the pump, to the grid, to the plug".¹ The operational roadmap is categorized into four primary segments, blending legacy cash-flow generation with speculative, high-margin clean technology infrastructure.

Mobile On-Site Refueling (EzFill)

The foundational cash-flow engine for NextNRG is its EzFill division, which operates one of the nation's largest on-demand mobile fueling fleets.¹ Utilizing proprietary route-mapping and logistics software, the company delivers conventional fuels (gasoline, diesel, and alternative fuels) directly to commercial fleet yards.² This localized delivery model eliminates the need for commercial vehicles to travel to centralized gas stations. The platform boasts significant operational improvements for end-users, with management claiming a 25% increase in vehicle operational time, a 30% reduction in vehicle disruption, a 20% increase in driver productivity, and a 15% reduction in overall fueling costs.¹ This legacy segment drove the vast majority of the company's financial growth in the latest fiscal periods, accounting for \$56.7 million (96.49%) of the total \$58.8 million in revenue generated during the first nine months of 2025.¹⁷ In December 2025 alone, the fleet delivered 2.53 million gallons of fuel, representing a 308% year-over-year volumetric increase.³

Smart Microgrid Infrastructure

To capitalize on the growing corporate demand for decentralized energy autonomy, NextNRG designs, deploys, and operates AI-optimized smart microgrids. These localized power networks integrate solar photovoltaic (PV) arrays, advanced battery energy storage systems (BESS), and natural gas backup generators.² By co-locating power generation with consumption, these systems offer facilities complete energy autonomy and resilience against centralized grid failures. NextNRG has successfully validated this platform by targeting mission-critical healthcare facilities. The company recently executed a 28-year Power Purchase Agreement (PPA) with Topanga Terrace Rehabilitation & Subacute Care Center in California.²⁰ This contract, which includes 2% annual rate escalators, is projected to generate \$3.85 million in gross revenue over its term, transforming the company's revenue profile by adding highly predictable, long-duration contracted cash flows.²⁰

Wireless EV Charging (NextCharging)

NextNRG is commercializing patented wireless bidirectional EV charging technology, including licensed technology for stationary and dynamic (in-motion) charging. Their solutions, integrated with a unified management platform, enable energy flow to and from vehicles, facilitating grid-to-vehicle (V2G) and vehicle-to-grid (V2G) applications.



NextNRG +2

Key Aspects of NextNRG's Wireless Charging Technology

- **Bidirectional Capability:** Enables V2G technology, allowing parked vehicles to supply energy back to the grid or for building energy storage.
- **Static and Dynamic Charging:** Systems designed for vehicles to charge while parked and in motion.
- **Infrastructure Integration:** Uses proprietary technologies to integrate with Renewable Energy Portfolios, optimizing energy storage and reducing grid strain.
- **Partnerships:** Actively deploying these technologies in collaboration with institutions like Florida International University (FIU).



NextNRG +2

NextNRG has highlighted that its licensed patents—which includes specialized parking bumper infrastructure—are critical to the commercialization of this wireless EV charging technology.

NextCharging represents the company's highly speculative future-growth vertical, focusing on dynamic (in-motion) and static wireless electric vehicle charging.²¹ In a flagship pilot program,

the company partnered with Florida International University (FIU) to deploy a 3.2-mile dynamic charging corridor capable of powering electric transit buses in real-time while they drive.²¹ The technology utilizes magnetic resonance to achieve approximately 90% charging efficiency.² By eliminating physical plug-in downtime, the system theoretically lowers the total cost of ownership for fleet operators by 30% and allows manufacturers to reduce onboard vehicle battery sizes by up to 50% due to the continuous nature of the energy delivery.² Furthermore, the system features bidirectional charging capabilities (Vehicle-to-Grid or V2G), allowing fleet operators to discharge stored battery power back into the microgrid during periods of peak demand.²¹

The Next Utility Operating System (Next UOS®)

Serving as the central intelligence layer for the entire hardware ecosystem is the Next UOS®. This proprietary Software-as-a-Service (SaaS) platform utilizes artificial intelligence and machine learning to orchestrate distributed energy resources.¹ The software continuously ingests weather data, forecasts solar production, predicts battery health degradation, and dynamically dispatches the lowest-cost power source in real-time.² According to corporate data deployed across utility networks, the Next UOS® can drive a 31.9% reduction in operations and maintenance (O&M) costs, a 10% decrease in power downtime, and a 5-7% reduction in the overall cost of energy procurement.² This software segment is highly critical to the company's future, as it offers the highest gross margin profile within the portfolio and is immune to the physical supply chain constraints affecting the hardware divisions.

Strategic Catalyst: The NeutronX Partnership and Federal Infrastructure

A pivotal development altering NextNRG's growth narrative is its strategic partnership with NeutronX Corporation. On February 18, 2026, the two entities executed an exclusive, binding two-year definitive cooperation agreement specifically targeting federal energy and defense infrastructure projects.²³

Under this framework, NeutronX acts as the prime contractor. NeutronX is a specialized federal technology integrator led by Colonel Emilio Gonzalez (U.S. Army, Ret.).²⁴ To further bolster its federal procurement capabilities, NeutronX recently appointed Commander Phil Ehr (U.S. Navy, Ret.)—a Defense Acquisition Workforce Improvement Act (DAWIA) Level II professional and Navy Space Cadre member—to its Board of Advisors.²⁵ This leadership team brings deep, institutional expertise in defense acquisition, operational intelligence, and national security strategy.²⁴ NextNRG serves as the exclusive technical execution partner, responsible for providing the physical infrastructure, including the AI-optimized microgrids, solar arrays, battery storage, and mobile fueling logistics.²³

This collaboration actively targets military installations, airports, and critical government properties nationwide.²³ The military utility of localized microgrids is profound; traditional centralized power grids are highly susceptible to kinetic attacks, extreme weather events, and cyber warfare. By integrating NeutronX’s advanced cybersecurity protocols and AI threat-detection systems with NextNRG’s self-optimizing microgrids, the partnership aims to deliver autonomous "islandable" power networks.²⁵ These systems guarantee continuity of operations for the Department of Defense during catastrophic civilian grid failures. Securing long-term federal contracts through this partnership provides NextNRG with a highly lucrative, recession-resistant revenue stream that is insulated from commercial market cyclicity and consumer demand destruction.

Peer Group Comparison and Competitive Landscape

To accurately contextualize NextNRG’s valuation and operational standing, the company must be evaluated against publicly traded peers across the renewable energy, battery storage, and mobile fueling spectrums. NextNRG operates in a unique, hybrid space, blending low-margin physical logistics with high-margin energy software.

Competitor	Ticker	Core Industry Focus	Strategic Differentiation and Competitive Analysis
NextNRG, Inc.	NXXT	Integrated Ecosystem (Fueling, Microgrids, EV Charging, SaaS)	The primary competitive advantage is its "energy-agnostic" vertical integration. NXXT subsidizes its clean-tech infrastructure development (microgrids, wireless EV) through immediate, recurring cash flows generated by its legacy fossil-fuel

			<p>delivery fleet (EzFill). This reduces substitution risk during the protracted global energy transition.⁸</p>
<p>Energy Vault</p>	<p>NRGV</p>	<p>Utility-Scale Gravity and Battery Energy Storage</p>	<p>NRGV focuses strictly on massive, utility-scale storage deployments (its "Asset Vault" strategy) and reported preliminary Q4 2025 revenues of \$150-\$155 million.³⁰ NRGV lacks the localized, behind-the-meter microgrid agility and the physical vehicle-charging hardware that NXXT provides for commercial end-users.³⁰</p>
<p>Stem, Inc.</p>	<p>STEM</p>	<p>AI-Driven Energy Storage Software (Athena)</p>	<p>STEM is a direct competitor to the Next UOS[®] platform, specializing in AI software that optimizes battery dispatch. While STEM is highly established in the software space, it does not possess</p>

			the physical mobile fueling capabilities or the proprietary dynamic wireless EV charging hardware that NextNRG utilizes to cross-sell to fleet operators. ³²
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The competitive analysis indicates that while NextNRG faces established, highly capitalized pure-play competitors in every individual segment it operates within, its distinct moat is the convergence of these services. By operating as a single integrated partner, NextNRG can capture a commercial fleet operator's legacy diesel spend today, while simultaneously laying the microgrid and wireless charging infrastructure required for that exact fleet's electrification tomorrow.

Financial Performance, Cost Savings, and Margin Flow-Through

NextNRG's financial profile presents a blend between explosive top-line revenue growth coupled with cost management and strategic capital formation to fund the company's rapid expansion.

Revenue Acceleration and Operating Losses

The company's top-line performance has been exceptional. For the month of December 2025, NextNRG reported preliminary unaudited revenues of \$8.01 million, representing a 253% year-over-year increase.³ In the third quarter of 2025, revenues reached \$22.9 million, up 232% compared to the prior year, nearly matching the entirety of the company's full-year 2024 revenue of \$27.8 million in a single quarter.³⁴ For the first ten months of 2025, total revenue reached approximately \$65.8 million.⁴

Cost Savings, FCF Inflection, and Margin Flow-Through Implication

The company is demonstrating nascent signs of operational leverage. In Q3 2025, the mobile fueling division expanded its gross profit margins from 8% to 11%.³⁴ This margin expansion was achieved organically through the optimization of delivery routes, increased geographic density around anchor customers, and the execution of volume-based supplier discounts.³⁴

Management has publicly prioritized margin optimization and disciplined growth for 2026.³⁶ The fundamental question for investors is what achieving these proposed cost savings would imply for the bottom line, given the current top-line trajectory. Wall Street analysts project a 62% Compound Annual Growth Rate (CAGR) for NextNRG's revenue over the next three years.³⁸ If the company maintains this 62% top-line growth rate while holding Selling, General, and Administrative (SG&A) expenses relatively flat, the margin flow-through would be transformative.

Currently, the company's blended gross margin is suppressed by the low-margin physical logistics of the EzFill fuel division. However, as the revenue mix shifts toward the deployment of the Next UOS® software (which carries traditional SaaS gross margins of 70-80%) and the activation of long-term microgrid PPAs, the blended gross margin will naturally elevate. If the company manages operating costs and non-cash accounting related expenses, the flow-through of this 62% incremental revenue growth would rapidly close the \$3.4 million adjusted quarterly operating deficit. Under a normalized capital structure, the company is mathematically positioned to inflect to positive Free Cash Flow (FCF) within 18 to 24 months, provided the software and infrastructure segments scale as projected.

Analysis of the Stock Price Decline and Short Selling Dynamics

The glaring discrepancy between NextNRG's 253% revenue growth and its equity valuation—which collapsed from recent highs of \$4.34, down to current levels near \$0.50—requires deep structural analysis of the market's mechanics.⁶

The Daily Short Volume Anomaly

An analysis of the Daily Short Volume chart reveals a gross amount of 133 million total shares shorted at an average price of \$2.72. More critically, 48% of all trading volume since September 17, 2021, has been categorized as short selling. While it must be acknowledged that daily gross short volume includes intraday market-making activities and rapid covering, a sustained 48% ratio over a multi-year horizon points to relentless, systematic downward pressure from institutional short sellers.

Date	ShortVolume	TotalVolume	Percent	SqueezeTrigger	SValue
3/12/2026	651,882	1,635,501	39.86%	\$0.52	\$338,979
3/11/2026	484,573	1,038,232	46.67%	\$0.51	\$246,163
3/10/2026	380,879	846,043	45.02%	\$0.56	\$213,292
3/9/2026	586,359	1,149,562	51.01%	\$0.56	\$330,706
3/6/2026	419,684	788,525	53.22%	\$0.57	\$239,220
3/5/2026	635,466	1,109,635	57.27%	\$0.60	\$381,280
3/4/2026	682,594	1,422,303	47.99%	\$0.58	\$395,905
3/3/2026	560,281	1,581,010	35.44%	\$0.61	\$341,771
3/2/2026	492,011	1,001,864	49.11%	\$0.66	\$324,727
2/27/2026	728,269	1,212,934	60.04%	\$0.65	\$473,375
2/26/2026	470,868	953,759	49.37%	\$0.63	\$296,647
2/25/2026	1,209,481	2,414,036	50.10%	\$0.58	\$701,499
2/24/2026	1,364,919	2,452,816	55.65%	\$0.52	\$709,758
2/23/2026	833,832	1,511,372	55.17%	\$0.60	\$500,299
2/20/2026	366,138	747,760	48.96%	\$0.68	\$248,974
2/19/2026	629,362	1,276,827	49.29%	\$0.67	\$421,673
2/18/2026	560,750	1,207,002	46.46%	\$0.75	\$420,563
2/17/2026	815,996	1,525,971	53.47%	\$0.74	\$603,837
2/13/2026	400,024	847,371	47.21%	\$0.80	\$320,019
2/12/2026	733,909	1,276,729	57.48%	\$0.80	\$587,127
2/11/2026	824,777	1,269,565	64.97%	\$0.84	\$692,813
2/10/2026	506,204	875,701	57.81%	\$0.92	\$465,708
2/9/2026	785,297	1,661,434	47.27%	\$0.91	\$714,620
2/6/2026	547,978	1,177,527	46.54%	\$0.95	\$520,579
2/5/2026	623,176	1,419,258	43.91%	\$0.94	\$585,785
2/4/2026	1,099,414	1,831,611	60.02%	\$0.95	\$1,044,443
2/3/2026	1,362,873	2,596,973	52.48%	\$0.96	\$1,308,358
2/2/2026	1,839,358	3,076,795	59.78%	\$0.82	\$1,508,274
1/30/2026	612,489	1,328,367	46.11%	\$0.96	\$587,989
1/29/2026	884,663	1,768,484	50.02%	\$0.99	\$875,816
1/28/2026	814,671	1,398,273	58.26%	\$1.00	\$814,671
1/27/2026	1,880,112	3,366,702	55.84%	\$0.97	\$1,823,709
1/26/2026	1,269,882	2,331,537	54.47%	\$1.05	\$1,333,376
1/23/2026	1,476,360	2,594,465	56.90%	\$1.10	\$1,623,996
1/22/2026	659,482	1,484,505	44.42%	\$1.13	\$745,215
1/21/2026	860,963	1,470,757	58.54%	\$1.12	\$964,279
Total	133,188,954	277,115,159	48.06%	\$2.72	\$362,438,938
*Total includes data back to 9-17-21 and is split adjusted. Chart truncated for viewing.					

Optimistic Valuation and Growth Forecast

Wall Street analysts covering the underlying fundamental business maintain a surprisingly bullish long-term outlook.

The most optimistic valuation model currently active in the market projects a 1-year price target for NXXT of \$6.30.³⁸ Given the current trading price near \$0.52, this high-end forecast

represents an extraordinary potential upside of 1,112%.³⁸ The consensus average price target among analysts sits slightly lower at \$5.61, still implying a nearly 980% return.³⁸

The growth forecast underpinning these massive price targets assumes that NextNRG will achieve a revenue Compound Annual Growth Rate (CAGR) of 62% per year over the next three years.³⁸ This is viewed as highly achievable by analysts, as it is actually a deceleration from the company's historical 4-year revenue CAGR of 67%.³⁸ This optimistic outlook is predicated on three key operational catalysts: the continued aggressive scaling of the EzFill mobile fueling fleet into new metropolitan markets, the successful deployment of federal microgrids under the NeutronX prime contract, and the activation of multiple multi-decade commercial healthcare PPAs that guarantee long-term recurring revenue.

Macroeconomic Headwinds I: Trump Administration Tariffs (2025-2026)

In 2025, the second Trump administration initiated a sweeping, protectionist trade policy that has fundamentally altered the economics of renewable energy deployment in the United States. Through the passage of the "One Big Beautiful Bill Act" (OBBBA) and aggressive executive actions utilizing the International Emergency Economic Powers Act (IEEPA) and Section 232 of the Trade Expansion Act, the administration systematically dismantled the green subsidies of the 2022 Inflation Reduction Act (IRA) while simultaneously erecting massive import trade barriers.¹⁴

Impact on Polysilicon and Solar Infrastructure

The administration launched aggressive national security investigations into imported polysilicon, the foundational raw material required for the manufacture of solar PV modules.⁵² This resulted in a staggering 60% levy being placed on Chinese polysilicon, wafers, and solar cells.¹⁵ This supply shock immediately escalated procurement costs for solar developers. Consequently, the U.S. solar industry experienced a 14% decline in new capacity installations in 2025, driven by these severe tariff pressures and the OBBBA's premature phase-out of critical tax credits like Section 25D.¹⁶

Impact on Battery Energy Storage Systems (BESS)

The tariffs levied on utility-scale lithium-ion batteries are even more destructive to the clean energy transition. The administration instituted a 64.5% composite duty on Chinese lithium iron phosphate (LFP) batteries in 2025, which is hard-wired by statute to escalate to an 82% levy in 2026, with some legislative proposals attempting to push the tariff to 125%.¹⁵ Given that over 70% of grid-scale batteries were previously sourced from China, these tariffs threaten to completely upend the deployment economics of energy storage.¹⁵

Effects on NextNRG: The physical hardware required to construct NextNRG's Smart Microgrids—specifically the solar panels and the heavy BESS units—was recently more expensive to procure internationally due to the Trump Tariffs. To mitigate this gross margin compression, NextNRG pivoted heavily toward domestic suppliers. This is evidenced by their recent strategic MOU with A123 Systems to secure U.S.-manufactured battery storage systems.⁵⁸ Consequently, NextNRG may mitigate potential cost issues by leaning harder on the deployment of its Next UOS® software segment, which carries zero physical hardware tariff risk. It is worth noting that the Supreme Court declared the Trump Tariffs unlawful and as such the international cost impact may be a moot point.

Macroeconomic Headwinds II: The US-Iran War and the \$100 Oil Shock

The Strait of Hormuz is responsible for the daily transit of approximately 20% of global seaborne oil trade and 20% of the world's liquefied natural gas (LNG).⁵⁹ The recent blockade by Iran has trapped roughly 20 million barrels of oil per day, triggering what the International Energy Agency (IEA) classified as the "largest supply disruption in the history of oil markets".¹² The global market reaction was violent; Brent crude oil skyrocketed from a baseline of \$70 a barrel to an intraday peak of \$119.50, before settling into a highly volatile range well above the psychological \$100 threshold.¹¹

While legacy energy markets are heavily impacted by the conflict, a side effect of the war is the increased attention on renewable sources of energy. This could benefit NextNRG as its AI-powered microgrids offer independence and resilience via distributed power generation and storage.

5-Year Future Outlook for the Energy Industry

The combination of supply chain deglobalization (tariffs) and geopolitical oil shocks (the Iran war) is radically accelerating structural changes in the global energy industry. Over the next five years, the energy sector will be defined by the historical "Peak, Plateau, and Decline" cycle.⁶³ Historically, incumbent energy sources (such as coal or steam power) reach peak demand, plateau as alternative technologies reach price parity, and then decline rapidly.⁶³

The \$100+ oil environment serves as a massive accelerant for this cycle. Exorbitant fossil fuel costs destroy demand and forcefully incentivize commercial, federal, and industrial consumers to seek energy independence. Furthermore, the rapid proliferation of Artificial Intelligence is driving unprecedented electricity demand; data centers are forecasted to more than double their power consumption by the end of the decade, putting unbearable strain on an already fragile, aging centralized grid.⁶⁴ Over the next 5 years, the market will experience a super-cycle of capital investment into decentralized, behind-the-meter microgrids, battery storage, and

domestic nuclear/renewable generation, as corporations prioritize localized operational resilience over reliance on the vulnerable macro-grid.⁶⁶

AI and LLM Integration: Specific Technological Use Cases

To optimize operations, survive the tariff margin compression, and command higher valuation multiples, NextNRG must aggressively deploy combinations of publicly available Artificial Intelligences and Large Language Models (LLMs) across its enterprise architecture.

1. Product Development and Grid Operations

- **LLM-Driven DER Orchestration:** NextNRG should integrate LLMs as the natural-language command interface for the Next UOS[®]. Utility operators could type commands such as *"Prioritize renewable solar usage while maintaining voltage stability during the incoming winter storm,"* or *"Prepare the facility for islanded off-grid operation."* The LLM would act as an intelligent coordinator, translating these high-level human objectives into specific, granular control logic for individual Distributed Energy Resources (DERs).⁷¹
- **Temporal Fusion Transformers (TFT):** By combining TFT models with Multi-Agent Reinforcement Learning (MARL), NextNRG can achieve hyper-accurate, multi-horizon forecasting of energy demand, localized weather patterns, and EV charging availability. This allows the microgrid controller to autonomously preempt price spikes—buying cheap grid power at 3:00 AM to store in batteries for dispatch during peak demand at 3:00 PM, maximizing arbitrage profits.⁷²

2. Research and Procurement

- **Supply Chain Arbitrage via RAG:** NextNRG can deploy Retrieval-Augmented Generation (RAG) architectures linked to global customs databases, geopolitical news feeds, and commodities pricing APIs. This AI system would continuously monitor for supply chain disruptions (like the Hormuz closure) and automatically identify alternative, non-tariffed global suppliers for battery cells and inverters, ensuring procurement actively sidesteps Section 232 tariff penalties.

3. Advertising, Marketing, and Sales

- **Autonomous Government Bidding:** Leveraging the NeutronX partnership, NextNRG can deploy fine-tuned generative AI to instantly ingest thousands of pages of complex federal Requests for Proposals (RFPs). The AI would ensure total compliance with rigid military specifications and autonomously draft highly technical bid responses, drastically reducing customer acquisition costs and increasing the win rate for lucrative defense contracts.
- **Predictive B2B Targeting:** AI can analyze vast datasets of regional utility reliability to

identify specific zip codes suffering from high grid-instability and rolling blackouts. NextNRG can then programmatically deploy hyper-targeted marketing campaigns directly to cold-storage facilities, hospitals, and data centers in those exact areas, offering microgrid PPAs precisely when the corporate pain of an outage is most acute.

4. New Partnerships and Technologies to Pursue

To unlock untapped value and penetrate new markets, NextNRG should aggressively pursue:

- **V2G (Vehicle-to-Grid) Municipal Partnerships:** NextNRG should partner with major municipal transit authorities (e.g., city bus fleets). By utilizing NextCharging's bidirectional technology, idle electric buses can be transformed into massive mobile battery storage units. The company can draw power from parked buses during peak grid stress and sell it back to the utility at a premium, sharing the revenue with the municipality.
- **AI Data Center Co-location:** Hyperscale data centers require immense, uninterrupted power to run AI training clusters and are currently struggling to secure grid interconnections. NextNRG should partner with tech giants to build dedicated, off-grid natural gas/solar microgrids specifically designed to power modular AI data centers in remote, land-rich locations.⁷³

Conclusion and Investment Thesis

NextNRG, Inc. (NXXT) presents one of the most highly undervalued profiles in the micro-cap energy sector today.

The Bull Case: The company is fundamentally positioned on the correct side of the global energy transition. Its proprietary combination of legacy mobile fueling, AI-driven microgrids, and wireless EV charging creates a unique, energy-agnostic moat that peers like Stem or Blink Charging cannot replicate. The preliminary 253% revenue growth is verifiable proof of market demand, and the exclusive NeutronX partnership grants them direct access to the highly lucrative, recession-proof federal defense sector. In a macroeconomic environment where the centralized grid is failing and oil prices are surging due to the war in the Middle East, localized off-grid resilience is no longer a corporate luxury; it is a national security imperative. If management can successfully control the cash burn, normalize the capital structure, and allow the 70%+ software margins of the Next UOS® to flow through to the bottom line, the analyst consensus price target of \$5.61 to \$6.30 is fundamentally achievable.

Final Verdict: NXXT represents an asymmetrical **Call Option on Grid Modernization**. If the NeutronX federal contracts materialize into upfront capital payments, NextNRG possesses the technological foundation to execute a massive, cyclical turnaround.

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