Amplifying Intelligence - Redefining Potential

A Framework for AI-Enabled Value Creation

NASDAQ ticker symbol reserved: AIAI

Investor Presentation: Q1 2026

Safe Harbor

Forward-Looking Statements

This presentation contains forward-looking statements regarding future events and anticipated results that fall under the safe harbor provisions of the Securities Act of 1933 and the Securities Exchange Act of 1934. These statements are often identified by terms such as “believe,” “expect,” “anticipate,” “intend,” “estimate,” “plan,” “predict,” “potential,” “will,” and similar expressions that indicate future events or trends. They include, but are not limited to, statements about our industry, strategic initiatives, and projected financial results. Forward-looking statements are based on management’s current assumptions and expectations, which are inherently uncertain and subject to risks outside of our control. Actual results may differ materially due to various factors, including but not limited to changes in business, market, financial, political, and legal conditions, variability in projected financial performance due to unforeseen delays or operational challenges, and changes in government programs, fiscal policies, funding, and procurement processes. Additional risks may arise from competition for contracts and revenue generation under existing agreements and the impacts of global events such as geopolitical conflict, natural disasters, or pandemics. Furthermore, risks related to internal controls, performance of subcontractors, and strategic initiatives may also materially affect outcomes. Additional risks and uncertainties will be outlined in our SEC filings under “Risk Factors.” Forward-looking statements reflect management's perspective as of the date of this presentation, and we assume no obligation to update these statements in light of new developments. Reliance on these statements should be tempered with an understanding of the associated risks and uncertainties.

Non-GAAP Financial Information

This presentation also includes certain non-GAAP financial measures, such as EBITDA, Adjusted EBITDA, Adjusted Gross Margin, and Recurring Operating Expenses. These measures are supplemental and intended to provide greater transparency into our financial performance by isolating items that may vary independently of business operations. EBITDA is defined as net income before interest, taxes, depreciation, and amortization, while Adjusted EBITDA is further adjusted for non-recurring or non-operational items such as equity-based compensation, restructuring charges, transaction expenses, and other strategic costs. Recurring Operating Expenses reflect adjusted total operating expenses excluding certain one-time costs. While these measures provide valuable insight into management’s view of business performance, they are not substitutes for GAAP measures and may not be comparable to similar metrics used by other companies. Due to the unpredictable nature of certain adjustments, we are unable to provide reconciliations of forward-looking non-GAAP measures to the most directly comparable GAAP metrics without unreasonable effort. These adjustments may have a significant impact on our results, making precise reconciliation impractical. For more details, including reconciliations to GAAP measures, please contact AIAI Holdings Corp. directly.

Agenda: An introduction to AIAI Holdings Corporation

UNIQUE AI PLATFORM
Exclusively licensed TAI: psychometric + edge AI + 180+ math branches. No competitor can replicate

CAPTIVE MONETIZATION
100% value retained. Zero management fees. No intermediaries between AI performance and per-share value

PROVEN TEAM
350+ transactions / 40+ years. Disciplined acquisition criteria

$6.2T+ TAM
Addressable markets: large, persistent, underserved. $3.8T PE overhang + 20M+ boomer transitions

SHAREHOLDER ALIGNED
~25% FCF dividends. Equity acquisition currency. Structural ~3.5x value uplift vs. CODI/BDC

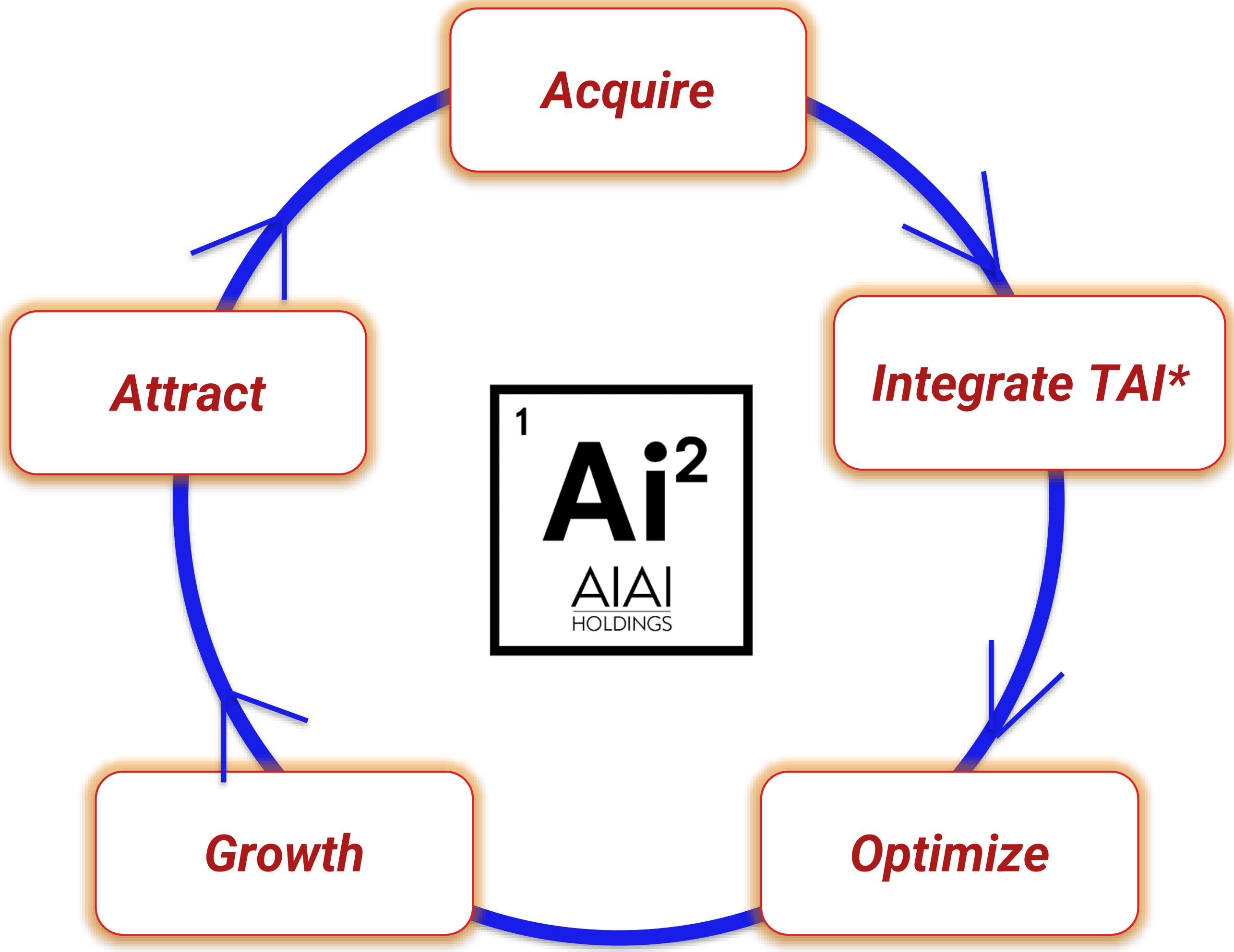
DPO OPPORTUNITY
NASDAQ: AIAI. Ground-floor liquidity before TAI proof points drive re-rating

Who We Are

Amplifying Intelligence.
Redefining Success.

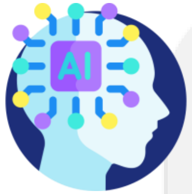
Ai² (pronounced “A-I-squared”) is a diversified holding company that selectively acquires and scales businesses by applying its exclusively licensed **Transformational AI platform** for enhanced operational performance and margin expansion.

Our licensed Transformational AI platform represents a highly advanced architecture that **synergistically weaves together more than 180 branches of mathematics and science including agentic, generative, and psychometric intelligence** to accelerate, catalyze and enable innovation and revenue growth, while enhancing decision intelligence and expanding operating margins.



*TAI: Transformation Artificial Intelligence

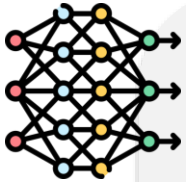
Transformational AI (TAI): “The Technology Foundation”



Psychometric AI

From M42

- Psychometric AI (PAI) Analyzes and predicts human behavior, decisions, and actions, grounded in behavioral science and designed to interpret human experience.
- Enables non-obvious inferences about future behavior, going beyond traditional data-only analytics.



AI Research

From AIR (an Ai² portfolio company)

- A deep-technology AI research platform focused on inventive math and science required to unlock advanced AI applications across defense, national security, and commercial domains.
- Enables edge-based, real-time AI intelligence using adaptive algorithm ensembles to extract actionable insights from existing data.

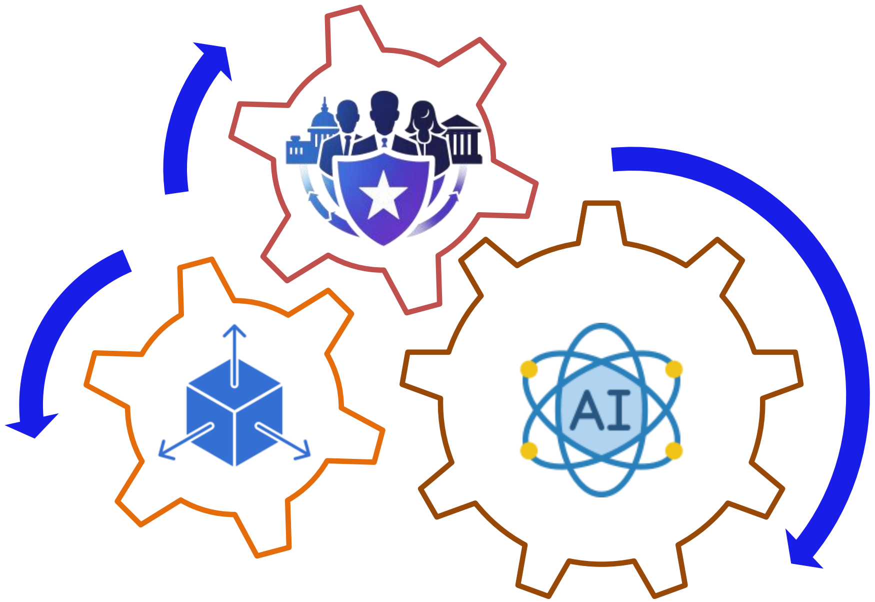
Transformational AI – Integrated Platform

- Unified AI capability that combines psychometric behavioral intelligence (PAI) with AI Research (AIR) to enable predictive and scalable decision intelligence.
- Designed to accelerate insight-to-action by learning from both human behavior and system-level data across portfolio companies.

Leverages Three Sets of Flywheels to Drive Value

Distinctive Board and Management Team

Captive Transformations and Scale Additions



Propriety Transformational AI (TAI)

Chairman John P. Rochon and Team (Richmont Capital Partners) has an Impressive History of Value Creation

Founded and led by John Rochon Sr. ***(Ai² 's Chairman)***

Consistent Value Creation Across Market Cycles

40+
Years of M&A Leadership

350+
M&A Transactions Since 1980s

Signature Exits

ARMOR HOLDINGS — *$10M acquisition to $4.2B sale (BAE Systems)*

REALPAGE — *IPO to $10.2B acquisition (Thoma Bravo)*

Value Creation Model

- Proprietary approach to EBITDA expansion
- Integration methodology
- Systematic operational enhancement
- Technology-enabled optimization

Management Team

Todd Furniss

CEO & Board Member

- Seasoned executive, private equity investor, and healthcare strategist
- 25+ years of global experience spanning operations, consulting, and investment across the Americas, Europe, and Asia
- Founder and CEO of gTC Group, a private equity firm focused on middle-market healthcare and business services companies
- Co-founder of PlumTree Partners and held senior leadership roles at PlumTree Partners, Everest Group, and EDS

Michael Sandoval

Chief Scientist, M42

- Inventor, mathematician, and data scientist with 30 plus years of experience across AI, advanced analytics, quantum computing, and enterprise systems
- Founder and CEO/CTO of multiple AI and big-data platforms, pioneering hybrid analytics and proprietary mathematical frameworks for real-time, large-scale decision intelligence
- Former General Manager at Microsoft, where he founded the Microsoft Partner Solutions Center and led partner strategy and consulting initiatives

Stephanie Liebman

Chief Financial Officer

- Strategic financial executive with a distinguished track record of leadership across global enterprises
- Extensive experience in finance operations, risk management, and audit
- Served as Chief Accounting Officer and Senior Vice President of Finance Operations at HP Inc.
- Served as Senior Vice President and Head of Risk Management, FP&A, and Real Estate at NTT DATA Services

Kenneth Betts

Legal Counsel

- 40+ years of experience advising companies across a broad spectrum of industries, including commercial real estate, retail, and financial services
- Widely recognized for his deep expertise in capital markets, corporate finance, mergers and acquisitions, and Real Estate Investment Trusts (REITs)
- Served as a partner at Egan Nelson LLP, Winston & Strawn LLP and Locke Lord LLP

Barbara Barton Weiszhaar

Tax and Audit Officer

- Seasoned corporate executive with nearly four decades of experience leading global tax, finance, and operational functions at some of the world's most respected technology firms
- Began career at Electronic Data Systems (EDS), ultimately serving as Chief Tax Officer
- Following HP's acquisition of EDS, she transitioned to Hewlett-Packard and later HP Inc., holding senior leadership roles including Chief Tax Officer, Interim Controller, and Chief of Staff/COO to the CFO

Board of Directors*

John Rochon Sr.
Chairman & Founder

- Former Fortune 500 Chairman
- Architect of $52B+ in transaction value
- 40+ years of M&A leadership
- PhD; AI Research & Funding:
- University of Toronto - Healthcare Optimization
- University of Scranton – Crime Prevention & Analysis

Todd Furniss
CEO & Board Member

- Seasoned executive, private equity investor, and healthcare strategist
- 25+ years of global experience spanning operations, consulting, and investment across the Americas, Europe, and Asia
- Founder and CEO of gTC Group, a private equity firm focused on middle-market healthcare and business services companies
- Co-founder of PlumTree Partners and held senior leadership roles at PlumTree Partners, Everest Group, and EDS

Eric Affeldt
Independent

- Accomplished executive and board leader with a distinguished track record in operations, strategic growth, and private equity across the travel, leisure, and healthcare sectors
- Serves as Chairman of Blade Air Mobility, Inc. (NASDAQ: BLDE), a technology-powered global air mobility platform

Tom Cosentino
Independent

- Brigadier General (Ret.) Cosentino is a highly respected strategic advisor and national security expert with over three decades of operational, geopolitical, and executive leadership experience
- Currently serves as CEO of Governance Risk Global (GRG), where he leads initiatives in risk assessment, brand protection, operational resilience, and capital delivery strategies for companies operating in defense, national security, and infrastructure

Jeffrey Glajch
Independent

- Veteran corporate finance leader with a proven track record of driving financial strategy, M&A, operational efficiency, and enterprise growth across global industrial and specialty chemical companies
- Serves for 17 years as public company Chief Financial Officer., where he oversees corporate finance, investor relations, risk management, IT and corporate sustainability

Melvin Greer, Ph.D.
Independent

- Nationally recognized data science and artificial intelligence leader with more than two decades of experience driving innovation across government, commercial, and academic sectors
- Former Intel Fellow and Chief Data Scientist at Intel Corporation, responsible for advancing AI and data science platforms, with expertise spanning machine learning, neuromorphic computing, and blockchain security models

Doohi Lee, MD
Independent

- Board-certified physician and nationally recognized leader in regenerative medicine, cosmetic surgery, and laser therapies
- Founder and Medical Director of Advanced Surgical Arts in Plano, Texas, integrating minimally invasive surgical techniques with advanced biologics such as stem cells, PRP, and exosomes to promote healing and natural aesthetic outcomes

Hon. Jeanne Phillips
Independent

- Seasoned diplomat, business executive, and civic leader with a distinguished career in both public service and corporate affairs
- Served for 23 years in various leadership roles at Hunt Consolidated, Inc., including as Senior Vice President of Corporate Engagement and International Relations

Hon. Donald Remy
Independent

- Respected leader in public service, corporate governance, and legal affairs, with a distinguished career spanning government, law, sports, and business
- Founder and CEO of The Remy Group, a consulting firm advising global clients on strategy, compliance, and leadership development

Andrew Schaap
Independent

- Seasoned executive and digital infrastructure innovator with more than 25 years of leadership experience across data centers, IT, private equity, and real estate
- CEO of Aligned Data Centers, he leads one of North America's fastest-growing data center platforms, delivering adaptive and sustainable infrastructure solutions for hyperscale and enterprise clients

*Subject to final listing

Market Dynamics Create Unique Acquisition Opportunities

Market Drivers (Why Now)

Private Equity Backlog

- $3.8T+ in unsold PE assets and constrained exit markets.
- Longer hold periods and declining liquidity.

Boomer Business Transition

- Owners seeking succession and liquidity solutions.
- Desire to preserve legacy, culture, and control.

Intergenerational Wealth Transfer

- Accelerating ownership transition creates acquisition opportunities.

Ai² Solution (Why Us)

Provide Liquidity Without Disruption

- Structured solutions that preserve long term business stability.

Protect Teams and Leadership Continuity

- Focus on succession planning and cultural preservation.

Deploy World Class Leadership and AI

- Apply Transformational AI and strategic oversight to drive performance.

Create Diversified, Scalable Portfolio Value

- Expand through disciplined acquisitions and operational improvement.

Attractive Acquisition Model

Differentiated AI-enabled Transformation + Faster Path to Realized Value

Primary reason	Supporting factors	What this means for acquisition candidates
AI-Enabled Upside	**Faster AI deployment**	Access to enterprise AI implementation in 4-6 months, rather than multi-year licensing (often takes 24+ months), accelerating measurable improvements.
	Ecosystem synergies	Participation in shared AI ecosystem enables cross-company insights and value creation that standalone or siloed AI efforts cannot replicate.
	Leadership & execution support	Backed by experienced management, Board, and its network, portfolio companies get support drive growth and margin improvements.
Management Retention & Continuity	**Operational continuity**	Portfolio companies continue to be run by their existing management teams, preserving institutional knowledge and customer relationships.
	Ongoing support & resources	Ai² partners with management post-acquisition, providing capital access, leadership guidance, and best practices drawn from the broader portfolio.
Public Stock Participation	**Liquidity benefits**	Owners selling to Ai² gain an exit pathway with liquidity enabled by public equity.
	Diversification & upside participation	Candidates participate in long-term upside of diversified portfolio of companies.

CURA* Acquisition Strategy

CURA Markets Are Structurally Underserved

Ai^2 targets where human performance degrades most — complexity, urgency, and volume

Complex — High-Dimensional Decisions

- Real-time optimization across thousands of simultaneous variables
- Cognitive bandwidth limits; heuristics miss 40–60% of available value in data-rich workflows
- Example: aircraft-to-gate; organ transport routing; bid qualification

Urgent — Split-Second Resource Allocation

- Errors under urgency carry outsized revenue and safety consequences
- Decisions drift with fatigue, stress, and misaligned incentives
- Example: emergency dispatch; organ routing; dynamic pricing

Administrative — Massive Transactional Volume

- Manual processing overwhelmed by claim/order/contract throughput
- Legacy system fragmentation; best practices stay local — errors compound
- Example: insurance claims adjudication; consulting scoping; procurement

"Where human cognition hits its limits — TAI converts those constraints into a structural advantage for CURA companies under permanent capital."

*** CURA: C**omplex, **Ur**gent and **A**dministrative situations

Targeted and Disciplined Approach to Acquisitions

Acquire businesses primarily using Ai² equity, guided by disciplined CURA criteria, including scalable operations and strong management.

Financial Parameters
- Revenue: $100M plus
- EBITDA Margins: targeting >5%
- EBITDA to cash conversion: >95%
- 3 years of AICPA or PCAOB audited financials

Strategic Requirements
- Profitable and with little or no Debt
- Market leadership position
- Strong management teams
- AI adoption eagerness

Pre-Acquisition Excellence
- Comprehensive due diligence
- Integration planning
- Risk assessment

Integration Playbook
- Technology platform integration
- Management team retention
- KPI monitoring framework

Anticipated Results
- Drive outperformance across all portfolio
- Network effects amplification
- Innovation acceleration

Priority Verticals
- Crypto & Gaming AI
- Healthcare AI
- Defense AI
- Analytics Platform AI

Portfolio of Companies Post DPO

Operating BUSUNESSES SPANNING
Construction · Healthcare · AI Research · Blockchain · Print Media

C.C.CARLTON INDUSTRIES, LTD.
(Construction)

AI Research
(AI Research and Defense)

Constellation Network, Inc.
(Blockchain | Digital)

MediGuide
(Healthcare Services)

Vanguard
(Healthcare Consulting)

Bond Street Limited, LLC
(Print Media)

Combined 2025 revenues of $272 Million

Our Value Creation Strategy is different

Attractive equity opportunity driven by structural market timing and aggressive growth model designed to generate capital appreciation.

Strategic

Disciplined CURA-driven acquisition strategy targeting data-rich companies with scalable operations and strong management teams.

Comprehensive

Deploy licensed TAI and operational expertise to drive revenue growth, efficiency gains, and margin expansion led by experienced leadership team and Board.

Cohesive

Implement technology that works across applications, supply chains and industries interoperably and efficiently to optimize the end-to-end systems of execution.

Transformational

Captive AI monitization withTAI deployed directly into portfolio companies to enable predictive and scalable decision intelligence. No intemedaries.

Investment Summary: Built for Compounding Shareholder Value

Six Reasons to Invest

UNIQUE AI PLATFORM
Exclusively licensed TAI: psychometric + edge AI + 180+ math branches. No competitor can replicate.

CAPTIVE MONETIZATION
100% value retained. Zero management fees. No intermediaries between AI performance and per-share value.

PROVEN TEAM
350+ transactions / 40+ years. Disciplined CURA criteria.

$6.2T+ TAM
CURA markets: large, persistent, underserved. $3.8T PE overhang + 20M+ boomer transitions.

SHAREHOLDER ALIGNED
~25% FCF dividends. Equity acquisition currency. Structural ~3.5x value uplift vs. CODI/BDC.

DPO OPPORTUNITY
NASDAQ: AIAI. Ground-floor liquidity before TAI proof points drive re-rating.

Key Risks

- Early-stage public company risk
- TAI integration execution risk
- Acquisition pipeline subject to market conditions
- Key-person dependency
- NASDAQ listing subject to final approval
- Equity dilution from stock-based acquisitions

Next Steps

1. Request full due diligence package + financial model
2. Schedule management presentation with CEO Todd Furniss
3. Review TAI technical deep-dive with Michael Sandoval
4. Participate in DPO allocation process

AIAI Holding Corp.

Flywheels Driving AI's Transformational Value

Todd Furniss
CEO and Co-Founder
AIAI Holdings Corp.
tf@aiaiholdings.com
214.914.5890

Stephanie Liebman
CFO
AIAI Holdings Corp.
sal@aiaiholdings.com
972.898.8519

Matthew Selinger
Investor Relations
Integrous Communications
mselinger@integcom.us
415.572.8152

www.aiaiholdings.com